

No.	ITEM	STATUS	ACTION (succinct)	RESPONSE
29	NCL Financial Review		Acute vs community: pressures/risks overview	UEC/elective pressures and community capacity are tracked via the Board Performance & Finance reports (p.128) Link: https://nclhealthandcare.org.uk/wp-content/uploads/2025/07/NCL-ICB-Board-Meeting-22.7.25.pdf
29	NCL Financial Review		VCSE: distribution of funds	The ICB and Local Authorities, working with the NCL VCSE Alliance, have established a VCSE Investment Group to coordinate and sustain VCSE investment and infrastructure; local priorities (including the Inequalities Fund) will support delivery across all five boroughs. VCSE Strategy: https://nclhealthandcare.org.uk/wp-content/uploads/2022/10/NCL-ICB-Working-with-our-VCSE-2223_2526.pdf
29	NCL Financial Review		Decision lines: inter-department communication & financial decisions	Financial decisions follow established governance: proposals developed by relevant teams, reviewed through finance/quality committees, and decided via executive and Board routes in accordance with ICB SFIs; at Trusts, inter-department coordination runs through operational and finance committees chaired by Trust executives in accordance with Trust SFIs.